

# IN THE SUPREME COURT OF TEXAS

=====  
No. 04-0138  
=====

UNAUTHORIZED PRACTICE OF LAW COMMITTEE, PETITIONER,

v.

AMERICAN HOME ASSURANCE COMPANY, INC. AND  
THE TRAVELERS INDEMNITY COMPANY, RESPONDENTS

=====  
ON PETITION FOR REVIEW FROM THE  
COURT OF APPEALS FOR THE ELEVENTH DISTRICT OF TEXAS  
=====

**Argued September 28, 2005**

JUSTICE HECHT delivered the opinion of the Court, in which CHIEF JUSTICE JEFFERSON, JUSTICE O'NEILL, JUSTICE WAINWRIGHT, JUSTICE BRISTER, JUSTICE MEDINA, and JUSTICE WILLETT joined.

JUSTICE JOHNSON filed a dissenting opinion, in which JUSTICE GREEN joined.

Liability insurance policies commonly provide that the insurer must indemnify the insured from liability for covered claims and give the insurer the duty, and also the right, to defend such claims. The right to defend in many policies gives the insurer complete, exclusive control of the defense. Insurance companies retain attorneys in private practice to represent insureds in defending claims against them, but for decades, in Texas and other states, insurers have also used staff attorneys — salaried company employees — to save costs.

Generally, a corporation can employ attorneys in-house to represent its own interests but cannot engage in the practice of law by providing legal representation to others with different interests. Because of its potential indemnity obligation, an insurer has a direct, substantial financial interest in defending claims against its insured, and often an insurer and an insured's interests are aligned toward simply defeating such claims. But their interests can diverge, as for example when all or part of the claim may not be covered. The issue in this case is whether a liability insurer that uses staff attorneys to defend claims against its insureds is representing its own interests, which is permitted, or engaging in the unauthorized practice of law, which is not. Two states, North Carolina and Kentucky, do not permit such use of staff attorneys, but several other states do.

We hold that an insurer may use staff attorneys to defend a claim against an insured if the insurer's interest and the insured's interest are congruent, but not otherwise. Their interests are congruent when they are aligned in defeating the claim and there is no conflict of interest between the insurer and the insured. We also hold that a staff attorney must fully disclose to an insured his or her affiliation with the insurer. We modify the judgment of the court of appeals and as modified, affirm.<sup>1</sup>

## I

Liability insurance policies that obligate the insurer to defend claims against the insured typically give the insurer "complete and exclusive control" of that defense.<sup>2</sup> There are exceptions

---

<sup>1</sup> 121 S.W.3d 831 (Tex. App.—Eastland 2003).

<sup>2</sup> *State Farm Mut. Auto. Ins. Co. v. Traver*, 980 S.W.2d 625, 627 (Tex. 1998) ("We have recognized that a liability policy may grant the insurer the right to take 'complete and exclusive control' of the insured's defense." (quoting *G.A. Stowers Furniture Co. v. Am. Indem. Co.*, 15 S.W.2d 544, 547 (Tex. Comm'n App. 1929, holding approved))).

and variations, but we focus here on policies in which the insurer's right to control the defense is "full and absolute".<sup>3</sup> Insurers often retain attorneys in private practice to represent insureds, overseeing and directing their work and paying their fees. Sometimes an insurer uses a "captive" firm of attorneys who, though not the insurer's employees, have no other clients. Insurers also use lawyers employed as salaried corporate staff to represent insureds. In every instance, the insured's lawyer "owes the insured the same type of unqualified loyalty as if he had been originally employed by the insured"<sup>4</sup> and "must at all times protect the interests of the insured if those interests would be compromised by the insurer's instructions."<sup>5</sup>

Staff lawyers perform all the legal services that private attorneys do, filing pleadings and motions, taking discovery, engaging in settlement discussions, appearing in court, and trying cases. Insurers contend that staff attorneys are significantly more efficient and economical than private attorneys and thereby reduce defense costs and premiums.<sup>6</sup> Insurers also claim that the availability

---

<sup>3</sup> See *Stowers*, 15 S.W.2d at 547.

<sup>4</sup> *Employers Cas. Co. v. Tilley*, 496 S.W.2d 552, 558 (Tex. 1973).

<sup>5</sup> *Traver*, 980 S.W.2d at 628.

<sup>6</sup> Michael D. Morrison & James R. Old, Jr., *Economics, Exigencies and Ethics: Whose Choice? Emerging Trends and Issues in Texas Insurance Defense Practice*, 53 BAYLOR L. REV. 349, 394 (2001) ("Insurers find the use of house counsel attractive because some believe their use is less expensive than the use of independent attorneys who charge by the hour. Insurers claim that in addition to the elimination of the private attorney's profit, the relatively high level of specialization of house counsel in the nuances of the particular products offered by the insurer and the repeated exposure to cases based upon these products offers greater efficiency which allows the insurer to provide the insured with a competent defense at a lower cost."). See also Brief of Amicus Curiae American Insurance Ass'n, National Ass'n of Mutual Insurance Cos., Property Casualty Insurers Ass'n of America, Ass'n of Corporate Counsel, Insurance Council of Texas, and Texas Ass'n of Business at 20 (stating that an AIA National Litigation Statistical Survey of 34 insurer groups comprising 25.5% of the property casualty market reflected that the average amount paid on cases defended by outside counsel was \$34,044 for auto claims and \$39,697 for other claims, while those numbers for cases defended by staff counsel were \$29,807 and \$21,097, respectively, excluding environmental, coverage, and extra-contractual litigation). See generally Charles Silver, *Flat Fees and Staff Attorneys: Unnecessary Casualties in the Continuing Battle over the Law Governing Insurance Defense Lawyers*, 4 CONN. INS. L.J. 205, 241-242 (1997) ("As outside defense costs

of staff attorneys is a useful advertising tool for selling policies. But critics of the use of staff attorneys argue that when an insurer controls the insured's attorney as thoroughly as an employer controls an employee, the attorney-client relationship can be impaired to the insured's detriment.<sup>7</sup> This disagreement has been the subject of lingering national debate.

There is some indication that insurers' use of staff attorneys to represent insureds dates to the end of the nineteenth century.<sup>8</sup> In 1950, the American Bar Association Committee on Ethics and Professional Responsibility concluded that such use of staff attorneys was not unethical,<sup>9</sup> and it

---

rose throughout the 1980s and early 1990s, more and more insurers found it advantageous to bring legal work in-house. The available evidence suggests that these insurers saved a lot of money. One company found that cases handled by outside defense lawyers settled for 32 percent more money, took 45 percent longer to close, consumed 144 percent more attorney time, and cost 156 percent more in fees than similar cases handled by staff attorneys. . . . Another insurer's study of claims closed in 1995 found that the mean settlement size (which includes trial judgments) in cases handled by staff attorneys and outside defense counsel were roughly the same, but that outside attorneys were one and a half times as expensive as staff attorneys in automobile cases and nearly three times as expensive in other liability matters. A third insurer estimated that it saved it \$26 million in 1992. In 1993, a survey of member companies of the American Insurance Association indicated that staff counsel operations saved carriers an average of \$32 million annually (from a low of \$10 million to a high of \$72 million), that outside counsel cost 2.89 times more per case (\$4,983 dollars more per case in real terms), and that indemnity costs for both groups of attorneys were roughly the same. A survey conducted by the American Corporate Counsel Association found that insurers who maintain staff counsel offices 'can secure legal services at significant cost savings, somewhere approaching 40%-50% . . . by lowering overhead and removing profits.'" (footnotes omitted).

<sup>7</sup> See, e.g., Morrison & Old, *supra* note 6, at 407 ("[T]he bottom line is that the use of house counsel takes a situation that virtually all commentators already agree is fraught with conflicts and economic tension, and adds even greater opportunity for mischief. No one wants to presume unethical conduct by any lawyer, regardless of his or her employer. Reality, however, dictates that when the source of coercion is one's sole employer, or one's only client, the potential for interference with one's judgment is far greater than in the independent counsel context. The question is how much potential interference is too much? At what point does the profession collectively decide that avoiding even the appearance of impropriety is sufficiently important to prohibit certain practices?" (footnote omitted)).

<sup>8</sup> See Silver, *supra* note 6, at 237 ("Liability insurance companies began using staff attorneys to defend lawsuits against policyholders at least a century ago.") (citing Affidavit of Oliver B. Dickins, Jr., Deputy General Counsel of the Travelers Insurance Company (Oct. 27, 1993) ("Travelers actually began its staff counsel program in 1892 in Metropolitan New York and has had experience in that location with staff counsel since that time"))).

<sup>9</sup> ABA Comm. on Ethics and Prof'l Responsibility, Formal Op. 282 (1950) ("A lawyer, employed and compensated by an automobile insurance company, which holds a standard contract of insurance with an insured, may with propriety: A. Defend the insured in an action brought by a third party without making any charge to the insured; B. Prosecute an action for the insured against a third party, upon a fee basis, along with a subrogation action by the

reaffirmed that view in 2003.<sup>10</sup> While there appear to be no comprehensive industry studies on the matter,<sup>11</sup> it is safe to say that the practice is now, and has long been, widespread.<sup>12</sup> The same is true in Texas. A 1963 opinion of the State Bar of Texas Committee on Interpretation of the Canons of Ethics recognized insurers' use of staff attorneys to defend claims against insureds and found nothing improper in the practice.<sup>13</sup> An amicus curiae brief in this case, submitted by five insurers who use staff attorneys to defend insureds, states that fifteen insurers employ 220 staff attorneys in Texas in 39 offices.<sup>14</sup> Another amicus curiae brief, received from insurance, corporate counsel, and business

---

insurance company; C. Defend for a fee a person sued in a 'Public Liability and Property Damage' action brought by a third party when at the same time he represents the 'Collision' insurance company and the insured in a cross-action against such third party.”).

<sup>10</sup> ABA Comm. on Ethics and Prof'l Responsibility, Formal Op. 03-430 (2003) (“[T]he Committee reaffirms its prior opinions and concludes that insurance staff counsel ethically may undertake such representations so long as the lawyers (1) inform all insureds whom they represent that the lawyers are employees of the insurance company, and (2) exercise independent professional judgment in advising or otherwise representing the insureds.”).

<sup>11</sup> See Silver, *supra* note 6, at 238 (stating that “[i]ndustry-wide statistics are not available”).

<sup>12</sup> See *id.* at 238 n.105 (citing INSURANCE SERVICES OFFICE, INC., LEGAL DEFENSE: A LARGE AND STILL GROWING INSURANCE COST [ISO INSURANCE ISSUES SERIES] 14-15 (1992) (stating that an ISO DATA, Inc. study of claims closed in either the third-quarter of 1990 or the first quarter of 1991 found that 22% of all claims were referred to in-house lawyers)); *id.* at 238-239 n.108 (citing James Howland & Michael Pritula, *Legal Costs: Can the Flow Be Slowed?*, BEST'S REV.-PROP.-CAS. INS. ED., Feb. 1991, at 14 (stating that “Cigna and Liberty Mutual have more than doubled their staff counsel operations in the past decade,” and that “[c]arriers like Allstate and The Travelers report that staff counsel handles well over half of their litigated cases”)); *id.* at 239-240 (citing a private survey showing that “13 companies employed more than 3,000 attorneys and maintained more than 400 offices in fiscal 1997”); Morrison & Old, *supra* note 6, at 394 (noting that the private survey conducted by Professor Silver shows that the use of staff attorneys “is well established among a significant number of insurance companies and is in fact a growth industry”).

<sup>13</sup> Comm. on Interpretation of the Canons of Ethics, Op. 260 (1963).

<sup>14</sup> Brief of Amicus Curiae Allstate Insurance Co., USAA, Zurich American Insurance Co., Progressive Casualty Insurance Co., and Liberty Mutual Insurance Co. at 2.

interests, estimated that in September 2005, over 10,000 cases in Texas were being defended by staff attorneys.<sup>15</sup>

The practice of law in Texas is regulated by this Court and by the Legislature.<sup>16</sup> To practice law in Texas, one must either be licensed by the Court<sup>17</sup> or have special permission.<sup>18</sup> To ensure the quality and integrity of the bar, the Court requires continuing education<sup>19</sup> and imposes strict disciplinary rules,<sup>20</sup> enforced through the grievance process.<sup>21</sup> To further protect the public, we have established and appointed the Unauthorized Practice of Law Committee to be responsible for investigating and prosecuting the unauthorized practice of law.<sup>22</sup>

---

<sup>15</sup> Brief of Amicus Curiae American Insurance Ass'n, National Ass'n of Mutual Insurance Cos., Property Casualty Insurers Ass'n of America, Ass'n of Corporate Counsel, Insurance Council of Texas, and Texas Ass'n of Business at 2.

<sup>16</sup> *In re Nolo Press/Folk Law, Inc.*, 991 S.W.2d 768, 769-770 (Tex. 1999) (orig. proceeding) (“The Supreme Court of Texas has inherent power to regulate the practice of law in Texas for the benefit and protection of the justice system and the people as a whole. The Court’s inherent power is derived in part from Article II, Section 1 of the Texas Constitution . . . [and] is assisted by statute.” (footnotes omitted)).

<sup>17</sup> See TEX. GOV’T CODE § 81.051(a) (“The state bar is composed of those persons licensed to practice law in this state”).

<sup>18</sup> E.g. TEX. R. GOVERN. BAR ADM’N XIV (foreign legal consultants), XIX (pro hac vice); RULES AND REGULATIONS GOVERNING THE PARTICIPATION OF QUALIFIED LAW STUDENTS AND QUALIFIED UNLICENSED LAW SCHOOL GRADUATES IN THE TRIAL OF CASES IN TEXAS (law students and unlicensed graduates).

<sup>19</sup> TEX. STATE BAR R. art. XII, §§ 1-13, *reprinted in* TEX. GOV’T CODE ANN., tit. 2, subtitle G, app. A (Vernon 2008).

<sup>20</sup> TEX. DISCIPLINARY R. PROF’L CONDUCT 1.01-8.05, *reprinted in* TEX. GOV’T CODE ANN., tit. 2, subtitle G, app. A (Vernon 2008) (TEX. STATE BAR R. art. X).

<sup>21</sup> TEX. R. DISCIPLINARY P. 1.01-15.11, *reprinted in* TEX. GOV’T CODE ANN., tit. 2, subtitle G, app. A-1 (Vernon 2008).

<sup>22</sup> *In re Nolo Press*, 991 S.W.2d at 771-772; Order Approving Rules For The Unauthorized Practice of Law Committee, Misc. Docket No. 07-9197, Section 2 (Tex. Nov. 27, 2007) (available from the Supreme Court of Texas website) (providing that the Committee is comprised of nine members appointed by the Court and stating: “The Committee shall keep the Court and the State Bar informed with respect to the unauthorized practice of law by laypersons

In 1998, the Committee sued Allstate Insurance Co., alleging that its use of staff attorneys to defend insureds against liability claims constituted the unauthorized practice of law.<sup>23</sup> The action prompted Nationwide Mutual Insurance Co. to sue in federal court for a declaration that Texas law did not prohibit its use of staff attorneys to represent insureds, but if it did, it violated the United States Constitution.<sup>24</sup> The federal district court decided that abstention was required under the *Pullman* doctrine<sup>25</sup> and dismissed the case, and the Fifth Circuit affirmed in substance.<sup>26</sup> After surveying Texas caselaw and the provisions of the State Bar Act on which the Committee relied, the Circuit concluded:

we believe that the law is fairly susceptible to a reading that would permit Nationwide to employ staff counsel on behalf of its insureds. While the Texas courts certainly may decide that Nationwide’s staff attorneys are engaged in the unauthorized practice of law, we believe that the law is uncertain enough on this issue that we should abstain from ruling on its federal constitutionality.<sup>27</sup>

---

and lay agencies and the participation of attorneys therein, and concerning methods for the prevention thereof. The Committee shall seek the elimination of the unauthorized practice by action and methods as may be appropriate for that purpose, including the filing of suits in the name of the Committee.”); TEX. GOV’T CODE §§ 81.103(a) (“The unauthorized practice of law committee is composed of nine persons appointed by the supreme court.”), 81.104 (“The unauthorized practice of law committee shall: (1) keep the supreme court and the state bar informed with respect to: (A) the unauthorized practice of law by lay persons and lay agencies and the participation of attorneys in that unauthorized practice of law; and (B) methods for the prevention of the unauthorized practice of law; and (2) seek the elimination of the unauthorized practice of law by appropriate actions and methods, including the filing of suits in the name of the committee.”).

<sup>23</sup> *Unauthorized Practice of Law Comm. v. Collins*, No. 98-8269 (298th Dist. Ct., Dallas County, Tex.).

<sup>24</sup> *Nationwide Mut. Ins. Co. v. Unauthorized Practice of Law Comm.*, 283 F.3d 650, 651 (5th Cir. 2002).

<sup>25</sup> *Railroad Comm’n of Tex. v. Pullman Co.*, 312 U.S. 496, 501-02 (1941).

<sup>26</sup> *Nationwide*, 283 F.3d at 657. The circuit reversed the district court’s dismissal with prejudice and remanded for dismissal without prejudice.

<sup>27</sup> *Id.* at 655.

Nationwide then sued the Committee in state court and obtained a favorable judgment, affirmed on appeal, which the Committee petitioned this Court to review while the present case has been pending.<sup>28</sup>

Meanwhile, in August 1999, a staff attorney for American Home Assurance Co., Katherine D. Woodruff, received a letter from the Committee's Dallas subcommittee stating that it was investigating whether she and her firm, Woodruff & Associates, all staff attorneys employed by American Home, were engaged in the unauthorized practice of law. Shortly thereafter, American Home, Woodruff, Woodruff & Associates, and Travelers Indemnity Co. brought this action against the Committee for a declaration that "neither the insurance companies' employment of staff counsel nor the attorneys' practice as staff counsel constitutes the unauthorized practice of law". The Committee counterclaimed for declaratory and injunctive relief. After all claims by and against Woodruff and Woodruff & Associates were nonsuited, the trial court denied American Home's and Travelers' motions for summary judgment, and granted summary judgment for the Committee, declaring that each company's "use . . . of staff counsel who are employees . . . to defend insureds (third parties) in Texas is the unauthorized practice of law". The trial court suspended its judgment pending appeal, conditioned on American Home's and Travelers' adoption of the following policy:

If in the course of representing a party insured by [American Home and Travelers] any staff counsel employed in Texas by [such insurer, respectively] seeks advice about a potential conflict of interest between the insured and the insurance company, or any other question of professional ethics, such staff counsel will first consult with the Texas-licensed lawyer who is head of the staff counsel office, and

---

<sup>28</sup> *Unauthorized Practice of Law Comm. v. Nationwide Mut. Ins. Co.*, 155 S.W.3d 590 (Tex. App.—San Antonio 2004, pet. pending) (No. 05-0130).

thereafter, if the staff counsel's concerns are not resolved, consult with an outside Texas firm, designated by [such insurer, respectively], on such question.

The court of appeals reversed, rejecting all of the Committee's arguments.<sup>29</sup> The court reached the following conclusions:

- An insurer's right, as an employer, to control the details of its employees' work does not create an irreconcilable conflict with the interests of an insured represented by a staff attorney. Legally, an employer does not control a professional employee's judgment, and practically, a staff lawyer faces no more or different conflicts than an outside lawyer.<sup>30</sup>
- Insurance companies' use of staff lawyers does not violate Texas Disciplinary Rules of Professional Conduct 1.05 (Confidentiality of Information); 1.06 (Conflict of Interest: General Rule); 2.02 (Evaluation [of a Client Matter] for Use by Third Persons); 5.04(c) & (d) (Professional Independence of a Lawyer); 5.05 (Unauthorized Practice of Law); 7.06 (Prohibited Employment); 8.03 (Reporting Professional Misconduct); and 8.04 (Misconduct).<sup>31</sup>
- Although this Court has stated that an insurance defense lawyer "owes unqualified loyalty to the insured",<sup>32</sup> "[t]hat statement was dicta and does not preclude the insurer being a client, at least when there is no conflict. . . . Reality and common sense dictate that the insurance company is also a client." A company that employs lawyers to represent its own interests is not engaged in law practice, and the situation is no different when such lawyers also represent insureds with like interests, even though conflicts may arise and must be addressed.<sup>33</sup>
- An insurer's use of staff attorneys to defend insureds does not violate article art. 2.01B(2) of the Texas Business Corporation Act or chapter 81 of the Texas Government Code because

---

<sup>29</sup> 121 S.W.3d 831, 833, 846 (Tex. App.—Eastland 2003).

<sup>30</sup> *Id.* at 836.

<sup>31</sup> *Id.* at 837.

<sup>32</sup> *State Farm Mut. Auto. Ins. Co. v. Traver*, 980 S.W.2d 625, 628 (Tex. 1998).

<sup>33</sup> 121 S.W.3d at 838-839.

an insurer's contractual duty to defend is collateral to its purpose of providing insurance. If using staff lawyers is practicing law, so is hiring outside lawyers.<sup>34</sup>

- Although read literally section 38.123 of the Texas Penal Code would prohibit an insurer's use of staff attorneys, it would also prohibit insurance defense altogether, an absurd result. Further, nothing in the legislative history of that 1993 statute indicates its purpose was to prohibit insurers from using staff attorneys. Therefore, the statute should not be given that effect.<sup>35</sup>
- Only two states, North Carolina and Kentucky, prohibit insurers from using staff attorneys, while several other states do not.<sup>36</sup>

The court of appeals rendered judgment for American Home and Travelers and remanded the case to the trial court to determine whether they should recover attorney fees from the Committee. Not having requested attorney fees in the trial court, American Home and Travelers concede in this Court that they are not entitled to recover them on remand. The Committee's appeal thus presents two issues:

*First:* in using staff attorneys to discharge their contractual duty to defend insureds against liability claims, are American Home and Travelers engaging in the unauthorized practice of law?

*Second:* if not, must a staff attorney's affiliation with an insurer be fully disclosed to the insured?

---

<sup>34</sup> *Id.* at 839-842.

<sup>35</sup> *Id.* at 842-843.

<sup>36</sup> *Id.* at 843-845.

Several amicus curiae briefs<sup>37</sup> address whether, as a matter of policy, insurers' use of staff attorneys to defend claims against insureds is beneficial or detrimental to consumers, the bar, and the public. The amicus briefs also explore and question the motives insurers and lawyers may have in supporting or opposing the use of staff attorneys. These are all important matters, but they are properly addressed to the Court's administrative function in regulating the practice of law in Texas, not to its adjudicative function in deciding the legal issues presented by this case.<sup>38</sup> We consider and decide here only what the unauthorized practice of law *is*, under existing law, not what it *should be*, an issue that must be left to another process.

## II

### A

We start from a point of agreement among the parties, that a corporation is not authorized to engage in the practice of law. As we have previously stated:

The Supreme Court of Texas has inherent power to regulate the practice of law in Texas for the benefit and protection of the justice system and the people as a whole. The Court's inherent power is derived in part from Article II, Section 1 of the Texas Constitution, which divides State governmental power among three departments. The authority conveyed to the Supreme Court by this constitutional

---

<sup>37</sup> Amici submitting briefs in support of the Committee are the Texas Ass'n of Defense Counsel, the Texas Medical Ass'n, and the Texas Trial Lawyers Ass'n. Amici submitting briefs in support of the insurers are Allstate Insurance Co., USAA, Zurich American Insurance Co., Liberty Mutual Insurance Co., Progressive Casualty Insurance Co., the American Insurance Ass'n, the National Ass'n of Mutual Insurance Cos., the Property Casualty Insurers Ass'n of America, the Ass'n of Corporate Counsel, the Insurance Council of Texas, the Texas Ass'n of Business, and attorney Julia F. Pendery. The State Bar of Texas has submitted a brief that does not take sides but urges the Court to grant the Committee's petition and give guidance on the issues.

<sup>38</sup> See *In re Nolo Press/Folk Law, Inc.*, 991 S.W.2d 768, 777-778 (Tex. 1999) (holding that arguments that the records of the Unauthorized Practice of Law Committee should not be confidential raised administrative issues to be resolved by the Supreme Court); *State Bar of Tex. v. Gomez*, 891 S.W.2d 243, 245-246 (Tex. 1994) (holding that whether attorneys should be required to provide pro bono legal services was an administrative matter).

provision includes the regulation of judicial affairs and the direction of the administration of justice in the judicial department. Within this authority is the power to govern the practice of law. The Court's inherent power under Article II, Section I to regulate Texas law practice is assisted by statute, primarily the State Bar Act [Texas Government Code chapter 81].<sup>39</sup>

The Legislature has acknowledged that the Court has exclusive authority to adopt rules governing admission to the practice of law in Texas.<sup>40</sup> Those rules permit only individuals meeting specified qualifications to practice law.<sup>41</sup> Entities, including insurance companies, are excluded.

The Committee relies on the more general provision of article 2.01(B)(2) of the Texas Business Corporation Act, which prohibits a corporation from transacting business in Texas “[i]f any one or more of its purposes . . . is to engage in any activity which cannot lawfully be engaged in without first obtaining a license under the authority of the laws of this State . . . and such a license cannot lawfully be granted to a corporation.”<sup>42</sup> On the basis of this provision, the court of appeals

---

<sup>39</sup> *In re Nolo Press*, 991 S.W.2d at 769-770 (footnotes omitted).

<sup>40</sup> See TEX. GOV'T CODE § 81.061 (“Rules governing the admission to the practice of law are within the exclusive jurisdiction of the supreme court.”); see also *id.* § 82.021 (“Only the supreme court may issue licenses to practice law in this state as provided by this chapter. The power may not be delegated.”). We note that in 2001, shortly after this case was filed in the trial court, two bills were introduced in the Texas House of Representatives to prohibit staff counsel from representing insureds. TEX. H.B. 1383, 77th Leg., R.S. (2001); TEX. H.B. 3563, 77th Leg., R.S. (2001). The former bill was reported out of committee and sent to be calendared, without further action; the other was considered in committee but not reported out.

<sup>41</sup> TEX. R. GOVERN. BAR ADM'N I-XXI. See also TEX. GOV'T CODE § 81.102 (“(a) Except as provided by Subsection (b), a person may not practice law in this state unless the person is a member of the state bar. (b) The supreme court may promulgate rules prescribing the procedure for limited practice of law by: (1) attorneys licensed in another jurisdiction; (2) bona fide law students; and (3) unlicensed graduate students who are attending or have attended a law school approved by the supreme court.”).

<sup>42</sup> TEX. BUS. CORP. ACT art 2.01(B)(2). The Act applies to insurance companies to the extent it is not inconsistent with the Texas Insurance Code. *Id.* arts. 2.01(B)(4)(d) (“No corporation may adopt this Act or be organized under this Act or obtain authority to transact business in this State under this Act: . . . [i]f any one or more of its purposes is to operate any of the following: . . . insurance companies of every type and character that operate under the insurance laws of this State”), 9.14(A) (“This Act does not apply to domestic corporations organized under any statute other than this Act . . . ; provided, however, that if any domestic corporation was heretofore or is hereafter organized under or is

rejected the Committee’s argument, stating that “[t]he short answer is that an insurance company is not organized to practice law.”<sup>43</sup> But article 2.01(B)(2) applies whenever “*any one*” of a corporation’s purposes is to engage in a licensed activity. The court of appeals characterized an insurer’s defense of an insured as “collateral” to the purpose of indemnification,<sup>44</sup> but that understates the importance to insureds of a defense against claims. Defense and indemnification are both important provisions of liability insurance, and it would be hard to say that one was collateral to the other. In any event, we need not construe article 2.01(B)(2)’s broad limitation on engaging in all licensed activities when our rules governing admission to practice law are sufficient to exclude insurance companies from engaging in *that* activity.

## B

The parties also agree that a company does not engage in the practice of law by employing attorneys on its salaried staff to represent its own interests. This has long been settled law. In 1933, the Legislature enacted Article 430a of the Texas Penal Code, which made it “unlawful for any corporation or any person, firm, or association of persons, except natural persons who are members

---

governed by a statute other than this Act . . . that contains no provisions in regard to some of the matters provided for in this Act, . . . or if such a statute specifically provides that the general laws for incorporation or for the granting of a certificate of authority to transact business in this State, as the case may be, shall supplement the provisions of such statute, then the provisions of this Act shall apply to the extent that they are not inconsistent with the provisions of such other statute . . . .”); TEX. INS. CODE §§ 841.002, 841.003 (stating that for life, health, and accident insurers, “An insurance company incorporated in this state is subject to the Texas Business Corporation Act . . . to the extent [it is] not inconsistent with this chapter or another law described by Section 841.002.”), 822.002 (same for other insurers).

<sup>43</sup> 121 S.W.3d 831, 839 (Tex. App.–Eastland 2003).

<sup>44</sup> *Id.*

of the bar regularly admitted and licensed, to practice law.”<sup>45</sup> The statute defined the practice of law broadly but specified that it was not to be “construed to prohibit any person, firm, association or corporation, out of court, from attending to and caring for his or its own business”.<sup>46</sup> As for attending to business *in court*, a corporation was prohibited only from “appear[ing] as an attorney for any person *other than itself* in any court in this State, or before any judicial body or any board or commission of the State of Texas”.<sup>47</sup> Thus, Article 430a recognized that a corporation was not practicing law by using house counsel to provide legal advice regarding the corporation’s own affairs or to appear in court on its behalf. Article 430a was repealed in 1949, but only because the Legislature recognized that “under the Constitution, the judicial department of the State government has power to define the practice of law and by civil proceedings protect the public from its practice by laymen and corporations.” Therefore, the Legislature concluded, the statute had “no practical value for the suppression of the unauthorized practice of law”.<sup>48</sup> The repeal had no effect on the use of house counsel.

Ethics opinions and rules do not determine what constitutes the practice of law, but they do reflect the state of the practice as it exists. In 1958, the State Bar of Texas Committee on

---

<sup>45</sup> Act of May 31, 1933, 43d Leg., R.S., ch. 238, § 1, 1933 Tex. Gen. Laws 835, 835-838, *repealed by* Act of May 19, 1949, 51st Leg., R.S., ch. 301, § 1, 1949 Tex. Gen. Laws 548.

<sup>46</sup> *Id.* § 2.

<sup>47</sup> *Id.* § 3 (emphasis added).

<sup>48</sup> Act of May 19, 1949, 51st Leg., R.S., ch. 301, §§ 1, 2, 1949 Tex. Gen. Laws 548. *See also* TEX. GOV’T CODE § 81.101(b) (“The definition [of the ‘practice of law’] in this section is not exclusive and does not deprive the judicial branch of the power and authority under both this chapter [81 of the Texas Government Code] and the adjudicated cases to determine whether other services and acts not enumerated may constitute the practice of law.”).

Interpretation of the Canons of Ethics issued a formal opinion that “companies have the right to employ attorneys on a salary basis” to perform legal services for their employers.<sup>49</sup> The six-sentence, unanimous opinion treated the issue as too plain to require analysis. Currently, Rule 1.12(a) of the Texas Disciplinary Rules of Professional Conduct recognizes that an organization may be represented by a lawyer it “employed”.<sup>50</sup> Comment 5 to Rule 1.12(a) adds that “[a] lawyer representing an organization may, of course, also represent any of its directors, officers, employees, members, shareholders, or other constituents” as long as there is no conflict of interest that precludes such representation.<sup>51</sup> The comment assumes that the representation is “dual” — that is, the lawyer is representing the corporation and individual as part of the same matter. Another formal opinion of the Committee on Interpretation of the Canons of Ethics concluded in 1968 that a lawyer employed by a corporation does not aid in the unauthorized practice of law by representing the corporation’s parent or subsidiary because “[t]here is obviously a common interest and there is for all practical purposes only one client involved.”<sup>52</sup> As these opinions and rules recognize, a corporation does not engage in practicing law by employing an attorney to represent itself, together with the common interests of other employees and affiliates.

Nor does anyone suggest in this case that an insurer is practicing law when it retains a private attorney to provide its insured the defense required by the policy, even though the policy gives the

---

<sup>49</sup> Comm. on Interpretation of the Canons of Ethics, State Bar of Tex., Op. 167 (1958).

<sup>50</sup> TEX. DISCIPLINARY R. PROF’L CONDUCT 1.12 (“A lawyer employed or retained by an organization represents the entity.”).

<sup>51</sup> *Id.* cmt 5.

<sup>52</sup> Comm. on Interpretation of the Canons of Ethics, State Bar of Tex., Op. 343 (1968).

insurer absolute control of the defense. Article 430a specifically excluded insurance defense from its prohibition of the corporate practice of law, stating:

nothing herein shall prohibit any insurance company from causing to be defended, or prosecuted, or from offering to cause to be defended, through lawyers of its own selection, the insureds or assureds in policies issued or to be issued by it, in accordance with the terms of such policies. . . .<sup>53</sup>

Thirty years after repealing Article 430a, the Legislature again undertook to define the practice of law in amendments to the State Bar Act.<sup>54</sup> Recodified as Section 81.101(a) of the Texas Government Code, that definition is now as follows:

In this chapter the “practice of law” means the preparation of a pleading or other document incident to an action or special proceeding or the management of the action or proceeding on behalf of a client before a judge in court as well as a service rendered out of court, including the giving of advice or the rendering of any service requiring the use of legal skill or knowledge, such as preparing a will, contract, or other instrument, the legal effect of which under the facts and conclusions involved must be carefully determined.

Nothing in the legislative history of the amendments indicates that the Legislature intended any change in the general understanding of the practice of law. Implicit in the definition is that the practice of law requires the rendering of legal services *for someone else*. Section 81.101(a) does not outlaw house counsel in Texas. This section does not mean that a corporation engages in the practice of law when its attorney-employees provide legal advice regarding the corporation’s own

---

<sup>53</sup> Act of May 31, 1933, 43d Leg., R.S., ch. 238, § 1, 1933 Tex. Gen. Laws 835, 835-838, *repealed by* Act of May 19, 1949, 51st Leg., R.S., ch. 301, § 1, 1949 Tex. Gen. Laws 548.

<sup>54</sup> Act of May 28, 1979, 66th Leg., R.S., ch. 510, § 1, 1979 Tex. Gen. Laws 1081, 1090-1091, *codified at* TEX. REV. CIV. STAT. ANN. art. 320a-1, § 19(a) (Vernon 1979), *recodified by* Act of April 30, 1987, 70th Leg., R.S., ch. 148, § 3.01, 1987 Tex. Gen. Laws 534, 604, *at* TEX. GOV’T CODE § 81.101(a).

affairs or represent others with identical interests in court. Only when a corporation employs attorneys to represent the unrelated interests of others does it engage in the practice of law.

## C

The issue, then, is whether an insurer that uses staff attorneys to defend claims against insureds is practicing law or simply defending its own interests in discharging its contractual duty to the insureds and defeating claims it would be required to indemnify. We are aware that state regulation of the unauthorized practice of law may be limited by the First Amendment, such as when an organization furnishes legal services to advance the personal interests of its members through a staff attorney,<sup>55</sup> but American Home and Travelers make no constitutional argument in this case. They argue only that they are not practicing law.

American Home and Travelers point to our 1940 decision in *Utilities Insurance Co. v. Montgomery*, where we said that an insurer obtaining a non-waiver agreement (what we now call a reservation of rights) from its insured “was seeking to protect its own interests rather than those of [its insured]”, and thus “was not unlawfully practicing law” as prohibited by Article 430a, which was then in effect.<sup>56</sup> That was clearly correct because the insurer’s interest in reserving coverage issues was distinct from, if not contrary to, any interest the insured had in the matter. But we did not speak to the insurer’s interest in defending its insured. Also, nothing in our opinion suggests that the

---

<sup>55</sup> See, e.g., *United Mine Workers of Am. v. Ill. State Bar Ass’n*, 389 U.S. 217, 225 (1967) (holding that to prohibit, as an unauthorized practice of law, a union from using salaried lawyers to help members pursue workers’ compensation claims violated the First Amendment).

<sup>56</sup> 138 S.W.2d 1062, 1064 (Tex. 1940).

attorneys employed to defend the insured were on the insurer's staff rather than engaged in private practice. *Montgomery* does not aid the insurers.

But we think our opinion four years later in *Hexter Title & Abstract Co. v. Grievance Committee* does.<sup>57</sup> Hexter, an agent for a title insurance company, received applications for insurance and prepared abstracts of title. When its salaried employee-attorneys discovered defects in title, they would prepare an opinion describing the defects and instruments to correct them, which Hexter would then offer to the customer free of charge. Hexter advertised these services to attract customers who would purchase title abstracts and title insurance, but not all applicants who received the services actually bought insurance. Charged with engaging in the unauthorized practice of law in violation of Article 430a, which was still in effect, Hexter argued that its preparation of title opinions and instruments of conveyance was in the furtherance of its own business. We rejected the argument, explaining:

These transactions involve conveyances, releases, and mortgages from grantors to grantees, and to which the insurance company is not a party. They are executed for the purpose of placing good title in the grantee, so that the insurance company may thereafter insure the title if it chooses. Such papers relate to the rights of third parties in which the corporation has no present interest, but only a prospective one. They affect the rights of individuals apart from their interest in the title insurance policy. The work of preparing these papers is distinct from the searching and insuring of the title—the legitimate business for which the corporation is incorporated. It is not the business of the title insurance company to create a good title in an applicant for insurance by preparing the necessary conveyances, nor to cure defects in an existing title by securing releases or prosecuting suits to remove clouds from title, merely for the purpose of putting the title in condition to be insured. The title insurance company must accept the title and insure it as it is, or reject it. It may examine the

---

<sup>57</sup> 179 S.W.2d 946 (Tex. 1944).

title, point out the defects, and specify the requirements necessary to meet its demands, but it is the business of the applicant for the insurance to cure the defects.<sup>58</sup>

If Hexter's rendition of legal services to customers and prospective customers was not the practice of law, then it was difficult to imagine what would be:

If the defendant's contention that it has the right to prepare all legal documents necessary to create a good title in the applicant so that it may thereafter make a valid and safe contract to insure the title be sound, then a contractor, wholly unlearned in the law, could with equal propriety advertise that if a prospective purchaser of real property would give him a contract to construct a building thereon, he would examine the abstract of title to the land for the prospective purchaser and draw all papers necessary to put good title in such purchaser. The contractor could argue that in doing so he was only transacting his own business, because it was necessary for the purchaser to have good title to the property in order to enable the contractor to take a valid lien thereon to secure his cost. A fire insurance agent could advertise that if a prospective purchaser of real property would agree to insure the buildings on the premises through his agency he would examine the title and prepare all papers necessary to make the purchaser the owner thereof. Loan companies and banks could make similar propositions on condition that they be permitted to place a loan on the property. Corporations engaged in buying municipal bonds could propose to prepare the bond record and supervise the election for the issuance of the bonds and perform all other necessary legal services, if the municipality would promise to sell the bonds to such corporation. These examples could be multiplied indefinitely. Ultimately most legal work, other than the trial of cases in the courthouse, would be performed by corporations and others not licensed to practice law. The law practice would be hawked about as a leader or premium to be given as an inducement for business transactions.<sup>59</sup>

We concluded that Hexter was engaged in the unauthorized practice of law. We emphasized that Hexter was permitted to employ salaried attorneys to advise it on the state of title for its own uses; it was prohibited only from providing the same service to customers and prospective customers for their use:

---

<sup>58</sup> *Id.* at 952.

<sup>59</sup> *Id.* at 953.

Most assuredly the insurance company may examine for its own benefit the abstract of title to property which it proposes to insure, to determine whether or not it will insure the title, and it may specify the corrections necessary to meet its demands. But it may not furnish a title opinion to a prospective purchaser to be used by him in determining whether or not he will buy the property, neither may it hold itself out as being authorized to do so.<sup>60</sup>

From our analysis in *Hexter*, we distill three factors to be considered in determining whether a corporation engages in the practice of law by employing staff attorneys to provide legal services to someone other than the corporation, and more particularly, whether a liability insurer is practicing law by using staff attorneys to defend claims against insureds. One factor is whether the company's interest being served by the rendition of legal services is existing or only prospective. *Hexter* rendered services free of charge to attract business and to help applicants for title insurance cure title defects before insurance was purchased. A liability insurer, on the other hand, renders legal services to an insured to satisfy its contractual obligation to provide the insured a defense. While there is evidence that insurers advertise their use of staff attorneys and resulting lower premiums to attract business, legal services are not rendered to attract business but to satisfy a contractual obligation.

But a company does not avoid engaging in the unauthorized practice of law merely because it provides legal services out of contractual obligation. A second factor is whether the company has a direct, substantial financial interest in the matter for which it provides legal services. *Hexter*'s interest in providing legal services to customers and prospective customers was to attract business; it had no other interest in their affairs. *Hexter* was entitled to legal advice concerning the state of titles for purposes of issuing abstracts and insurance, and it was entitled to employ attorneys to

---

<sup>60</sup> *Id.* at 954.

provide that advice, but its business interests were distinct and different from those of its customers. A liability insurer's interest in avoiding its indemnity obligation gives it a direct, financial, and substantial interest in defending a claim against its insured. If the claim is defeated, the insurer benefits. For Hexter, the principal benefit in correcting defects in a potential customer's title was a potential sale.

Most important, however, is a third factor: whether the company's interest is aligned with that of the person to whom the company is providing legal services. When the company and its employee or affiliate have common interests, a staff attorney can represent them both because, to quote the 1968 ethics opinion, "there is for all practical purposes only one client involved."<sup>61</sup> Hexter sold services, and its customers bought them. The interests of each were their own. But in the vast majority of cases, a liability insurer and an insured have the same interest in defeating a liability claim, and their interests differ only when there are coverage questions or when the consequences of the manner in which the defense is rendered affect them differently.

Applying these factors, we conclude that a liability insurer does not engage in the practice of law by providing staff attorneys to defend claims against insureds, provided that the insurer's interests and the insured's interests in the defense in the particular case at bar are congruent. In such cases, a staff attorney's representation of the insured and insurer is indistinguishable.

## D

---

<sup>61</sup> Comm. on Interpretation of the Canons of Ethics, State Bar of Tex., Op. 343 (1968).

It is certainly not unusual for an insured and an insurer to differ over the coverage of a claim or an aspect of the defense so that a single lawyer cannot represent them both, but the Committee and amici argue that the insured-insurer relationship is so fraught with the potential for conflict that an insurer that uses staff attorneys to defend insureds is essentially practicing law. To be sure, conflicts can also arise, and do, when the insured's lawyer is not the insurer's employee, but the Committee and amici argue that the employment relationship between an insurer and its staff attorney increases and exacerbates these conflicts. For private counsel, they argue, an insurer is but a source of business, whereas for a staff attorney, the insurer controls pay, benefits, and retention. The pressures and loyalties of the employment relationship, they continue, make it more difficult for an attorney to provide an insured the independent judgment and professional relationship, to which the insured is entitled. The insurer's profit motive, the Committee and amici assert, is fundamentally inconsistent with the provision of independent legal services through staff attorneys. Even if staff attorneys can sometimes represent insureds, the argument concludes, their use further erodes the practice of law into a business, and such obvious control of insurers over legal services undermines public confidence in the bar.

These arguments raise serious concerns, especially coming from the Committee charged by this Court and the Legislature with protecting the public from the unauthorized practice of law, and we examine them carefully. As we do, however, we note that neither the Committee nor amici has been able to cite any empirical evidence — any actual instance — of injury to a private or public interest caused by a staff attorney's representation of an insured. The court of appeals also noted this

lack of evidence,<sup>62</sup> as have amici<sup>63</sup> and at least one prominent commentator.<sup>64</sup> Given that insurers have used staff attorneys across the country for decades, the lack of evidence of harm is an important consideration. There is no question, of course, that conflicts arise in the tripartite insurer–insured–defense attorney relationship, but there is nothing to indicate that staff attorneys do not either resolve them as they would be resolved in any other representation or withdraw, just as private attorneys would.<sup>65</sup>

The most common conflict between an insurer and an insured is whether a claim is within policy limits and the coverage provided. Often coverage cannot be determined when a claim is first filed. Texas procedure does not permit a plaintiff claiming unliquidated damages, such as for physical pain and mental anguish, to state a dollar figure in his petition.<sup>66</sup> Even after the basis for the claim is explored in discovery, it may be difficult to quantify the amount of damages and determine whether they fall within policy limits. Other coverage issues may also depend on facts

---

<sup>62</sup> 121 S.W.3d 831, 833 (Tex. App.–Eastland 2003) (“The UPLC also concedes that ‘there is no evidence in the record regarding complaints by insureds’ despite the long period during which insurance companies have used staff counsel.”).

<sup>63</sup> Brief of Amicus Curiae American Insurance Ass’n, National Ass’n of Mutual Insurance Cos., Property Casualty Insurers Ass’n of America, Ass’n of Corporate Counsel, Insurance Council of Texas, and Texas Ass’n of Business at 6; Brief of Amicus Curiae Allstate Insurance Co., USAA, Zurich American Insurance Co., Liberty Mutual Insurance Co., Progressive Casualty Insurance Co. at 24.

<sup>64</sup> Charles Silver, *When Should Government Regulate Lawyer-client Relationships? The Campaign to Prevent Insurers from Managing Defense Costs*, 44 ARIZ. L. REV. 787, 799 (2002) (“A review of the many reports, cases, advisory opinions, and law review articles produced in recent years uncovered no documented evidence of harm to policyholders.”).

<sup>65</sup> See generally TEX. DISCIPLINARY R. PROF’L CONDUCT 1.06 (relating to conflicts of interest).

<sup>66</sup> TEX. R. CIV. P. 47 (“An original pleading which sets forth a claim for relief, whether an original petition, counterclaim, cross-claim, or third party claim, shall contain . . . (b) in all claims for unliquidated damages only the statement that the damages sought are within the jurisdictional limits of the court.”).

developed in the litigation. When an insurer is concerned that there may be a coverage issue, it usually issues a reservation-of-rights letter when it accepts the defense, agreeing to defend the insured without waiving its right to decline coverage later. Sometimes, according to the brief record before us, letters are issued liberally, as a prophylactic measure, without any specific intent to pursue a coverage issue. A reservation-of-rights letter ordinarily does not, by itself, create a conflict between the insured and the insurer; it only recognizes the possibility that such a conflict may arise in the future. Our record reflects that staff attorneys for the insurers in this case usually do not represent insureds when the insurer's adjuster has identified a serious coverage issue, but sometimes do when a reservation-of-rights letter has issued merely as a matter of routine. Declining representation is the safer course<sup>67</sup> to avoid conflicts that destroy the congruence of interest between the insurer and the insured that allows for the use of staff attorneys. However, we cannot say as a blanket rule that a staff attorney can never represent an insured under a routine reservation of rights.

It is not unusual for defense counsel to acquire information that the insured could expect to be kept confidential and not disclosed to the insurer. The information may relate to coverage, to underwriting issues such as whether a policy should be cancelled or not renewed, or to other matters. Counsel's acquisition of such information may necessitate withdrawal from the representation whether the attorney is on staff or in private practice.<sup>68</sup> But Texas law imputes knowledge of

---

<sup>67</sup> See Brief of Amicus Curiae Allstate Insurance Co., USAA, Zurich American Insurance Co., Liberty Mutual Insurance Co., Progressive Casualty Insurance Co. at 44-45 (“[M]any insurers avoid this practice and always let outside counsel take the risk when providing a defense subject to a reservation of rights. Travelers and American Home use outside counsel whenever the coverage issue could be affected by the defense or outcome of the litigation.”).

<sup>68</sup> See generally TEX. DISCIPLINARY R. PROF'L CONDUCT 1.05 (providing for attorney-client confidentiality).

confidential information to counsel's lawyer-associates so that in a private law firm, all of the lawyers are irrebuttably presumed to have knowledge of the confidential information.<sup>69</sup> The presumption does not apply the same way to non-lawyers in the firm.<sup>70</sup> It is not clear whether confidential information acquired by staff attorneys would be imputed to non-attorneys outside the corporation's legal department, such as management, or if it were, whether the imputation would provide a basis for estopping the insurer from asserting an issue to which the information pertained, such as coverage. It could be argued that a staff attorney's knowledge of confidential information would estop the insurer from using it altogether.<sup>71</sup> While these problems present risks to the insurer in using staff counsel, they do not necessarily destroy the congruence of the insurer's and insured's interest.

An insurer has a so-called *Stowers* duty to accept a claimant's reasonable offer to settle within policy limits or stand to an excess judgment.<sup>72</sup> The Committee argues that sometimes staff attorneys are restricted by their employer in whether they may apprise an insured of the insurer's *Stowers* obligation and are sometimes required to obtain management approval before making or responding to settlement offers that implicate that duty. The Committee argues that a staff attorney cannot be expected to disregard the insurer's policies on such matters, even when it would be in the

---

<sup>69</sup> *Tesco Am., Inc. v. Strong Indus. Inc.*, 221 S.W.3d 550, 553 (Tex. 2006) ("Texas law imputes one attorney's knowledge to all attorneys in a firm." (citing *National Med. Enter., Inc. v. Godbey*, 924 S.W.2d 123, 131 (Tex. 1996))).

<sup>70</sup> *In re American Home Prods., Inc.*, 985 S.W.2d 68, 74-75 (Tex. 1998) (orig. proceeding); *Phoenix Founders, Inc. v. Marshall*, 887 S.W.2d 831, 834-836 (Tex. 1994) (orig. proceeding).

<sup>71</sup> *Cf. In re George*, 28 S.W.3d 511 (Tex. 2000) (orig. proceeding).

<sup>72</sup> *G.A. Stowers Furniture Co. v. Am. Indem. Co.*, 15 S.W.2d 544, 547 (Tex. Comm'n App. 1929, holding approved).

insured's best interest to do so, because of fear of reprisal in employment. But a private defense attorney who fails to follow the insurer's instructions may also fear reprisal — in loss of business and consequent pressure from partners and the law firm. As we have noted, defense counsel, whether private or on staff, owes the insured unqualified loyalty.<sup>73</sup> It is possible that counsel will fail to render that loyalty, but we cannot presume that a staff attorney is more likely to do so, especially absent any evidence of a complaint ever having been made.

The Committee argues that staff attorneys are subject to other litigation guidelines requiring approval to conduct investigations, hire expert witnesses, and take other actions in defense of claims. The Committee acknowledges that private attorneys are often subject to the same kinds of restrictions, but it argues that private counsel are more independent and less likely to adhere to guidelines that compromise the insured's interests. There is evidence in the record, however, that American Home and Travelers do not restrict staff attorneys in exercising independent judgment. Rule 5.04(c) of the Texas Disciplinary Rules of Professional Conduct prohibits a lawyer from “permit[ting] a person who recommends, employs, or pays the lawyer to render legal services for another to direct or regulate the lawyer's professional judgment in rendering such legal services.”<sup>74</sup> Again, we cannot presume that staff attorneys are more likely to act unethically in this respect with no evidence of complaints that they have done so.

One amicus argues that an insured may have personal concerns that a staff attorney cannot protect, such as a concern about the effect of a claim or defense on the insured's reputation, or family

---

<sup>73</sup> See *supra* notes 4 and 5, and accompanying text.

<sup>74</sup> TEX. DISCIPLINARY R. PROF'L CONDUCT 5.04(C).

demands. These may occur, but we see no reason why a staff attorney would necessarily be less respectful of them than private counsel.

The Committee argues that under Texas law insurance defense counsel represents only the insured, not the insurer, and that staff attorneys — who necessarily represent the insurer — cannot defend insureds without violating this rule. But we have never held that an insurance defense lawyer *cannot* represent both the insurer and the insured, only that the lawyer *must* represent the insured and protect his interests from compromise by the insurer.<sup>75</sup> And we have noted that “an insurer’s right of control generally includes the authority to make defense decisions *as if it were the client* ‘where no conflict of interest exists.’”<sup>76</sup> Rule 1.06 of the Texas Disciplinary Rules of Professional Conduct allows a lawyer to represent more than one client in a matter if not precluded by conflicts between them.<sup>77</sup> Whether defense counsel also represents the insurer is a matter of contract between them.<sup>78</sup>

---

<sup>75</sup> *State Farm Mut. Auto. Ins. Co. v. Traver*, 980 S.W.2d 625, 628 (Tex. 1998) (“[B]ecause the lawyer owes unqualified loyalty to the insured, the lawyer must at all times protect the interests of the insured if those interests would be compromised by the insurer’s instructions.” (citation omitted)); *American Physicians Ins. Exch. v. Garcia*, 876 S.W.2d 842, 844 n.6 (Tex. 1994) (noting that defense counsel in that case represented the insured and not the insurer); *Employers Cas. Co. v. Tilley*, 496 S.W.2d 552, 558 (Tex. 1973) (“[An insurance defense] attorney becomes the attorney of record and the legal representative of the insured, and as such he owes the insured the same type of unqualified loyalty as if he had been originally employed by the insured. If a conflict arises between the interests of the insurer and the insured, the attorney owes a duty to the insured to immediately advise him of the conflict.”).

<sup>76</sup> *Northern County Mut. Ins. Co. v. Davalos*, 140 S.W.3d 685, 688 (Tex. 2004) (emphasis added) (citing *Traver*, 980 S.W.2d at 627).

<sup>77</sup> See also RESTATEMENT (THIRD) OF THE LAW GOVERNING LAWYERS § 134 (2000) (“(1) A lawyer may not represent a client if someone other than the client will wholly or partly compensate the lawyer for the representation, unless the client consents under the limitations and conditions provided in § 122 and knows of the circumstances and conditions of the payment. (2) A lawyer’s professional conduct on behalf of a client may be directed by someone other than the client if: (a) the direction does not interfere with the lawyer’s independence of professional judgment; (b) the direction is reasonable in scope and character, such as by reflecting obligations borne by the person directing the lawyer; and (c) the client consents to the direction under the limitations and conditions provided in § 122.”).

<sup>78</sup> See Charles Silver, *Does Insurance Defense Counsel Represent the Company or the Insured?*, 72 TEX. L. REV. 1583, 1603-1604 (1994).

In sum, the Committee argues that while an insurer's control of defense counsel always impinges on counsel's professional judgment and loyalty to the insured, the ethical problems are greater in number and magnitude when the defense is conducted by a staff attorney who owes the insurer allegiance as both a client and boss. These problems, the Committee argues, even though they may sometimes be resolved satisfactorily, should be avoided altogether. We do not minimize these difficulties or criticize the Committee for raising them by means of this proceeding. And we are especially concerned that the use of staff attorneys not diminish professionalism in insurance defense or harm the public. The use of staff attorneys comes with risks, as American Home and Travelers themselves acknowledge. If an insurer's interest conflicts with an insured's,<sup>79</sup> or the insurer acquires confidential information that it cannot be permitted to use against the insured, or an insurer attempts to compromise a staff attorney's independent, professional judgment, or in some other way the insurer's and insured's interests do not have the congruence they have in the many cases in which they are united in simple opposition to the claim, then the insurer cannot use a staff attorney to defend the claim without engaging in the practice of law. But there are a great many cases that can be defended by staff attorneys without conflict and to the benefit of mutual interests. The use of staff attorneys in those cases does not constitute the unauthorized practice of law.

## E

---

<sup>79</sup> *Davalos*, 140 S.W.3d at 689 (stating that certain serious conflicts of interest with an insured may prevent an insurer from insisting on its contractual right to control the defense, but noting that "[e]very disagreement about how the defense should be conducted cannot amount to a conflict of interest [or] the insured . . . could control the defense by merely disagreeing with the insurer's proposed actions").

Finally, we note that insurers' use of staff attorneys to defend claims against insureds has been approved in several other states.<sup>80</sup> The supreme courts of Georgia, Indiana, Missouri, and Tennessee,<sup>81</sup> and lower courts in five other states,<sup>82</sup> have held that insurers' use of staff attorneys does not constitute the unauthorized practice of law. The Florida Supreme Court has reached essentially the same conclusion by approving ethical rules that allow the practice provided the staff attorney determines and discloses whether he or she represents only the insured or the insurer as well.<sup>83</sup> Three states — Illinois, Maryland, and Minnesota — have statutes that would, either expressly or as applied, except insurance companies and their use of staff counsel from that state's prohibition of the unauthorized practice of law.<sup>84</sup> Ethics committees in eight states have issued

---

<sup>80</sup> See generally Michelle Brown Cashman, Annotation, *Propriety of Insurers' Use of Staff Attorneys to Represent Insureds*, 2 A.L.R. 6th 537, 545-550 (2005).

<sup>81</sup> *Coscia v. Cunningham*, 299 S.E.2d 880, 882-883 (Ga. 1983); *Cincinnati Ins. Co. v. Wills*, 717 N.E.2d 151, 163 (Ind. 1999); *In re Allstate Ins. Co.*, 722 S.W.2d 947, 951 (Mo. 1987); *In re Youngblood*, 895 S.W.2d 322, 331 (Tenn. 1995).

<sup>82</sup> *Gafcon, Inc. v. Ponsor & Assocs.*, 120 Cal. Rptr. 2d 392, 404 (Cal. Ct. App. 2002); *Kittay v. Allstate Ins. Co.*, 397 N.E.2d 200, 202 (Ill. App. Ct. 1979); *King v. Guillani*, No. CV 92-0290370-S, 1993 Conn. Super. LEXIS 1889, at \*6-28, 1993 WL 284462, at \*2-9 (Conn. Super. Ct. July 27, 1993) (mem.); *Strother v. Ohio Cas. Ins. Co.*, 14 Ohio Op. 139, 1939 Ohio Misc. LEXIS 1184, at \*11 (Ohio Com. Pl. 1939); *Schoffstall v. Nationwide Mut. Ins. Co.*, 58 Pa. D. & C.4th 14, 36, 2002 Pa. Dist. & Cnty. Dec. LEXIS 196, at \*28-29, 2002 WL 31951309 (Pa. Com. Pl. 2002), *aff'd* 844 A.2d 1297 (Pa. Super. Ct. 2003) (unpublished table decision), *pet. denied* 851 A.2d 142 (Pa. 2004) (unpublished decision per curiam).

<sup>83</sup> *In re Amendment to Rules Regulating the Fla. Bar re Rules of Prof'l Conduct*, 838 So.2d 1140, 1141-1142 (Fla. 2003); see also *In re Rules Governing the Conduct of Attorneys in Fla.*, 220 So.2d 6, 7, 9 (Fla. 1969) (refusing to approve an ethics rule that would have prohibited an employee-attorney from representing anyone other than the employer "unless it shall clearly appear that the sole financial interest and risk involved is that of the lay agency").

<sup>84</sup> 705 ILL. COMP. STAT. 220/5 (West 2007) ("Nothing contained in [the Corporation Practice of Law Prohibition Act] shall prohibit...any litigation in which any corporation may be interested by reason of the issuance of any policy or undertaking of insurance"); MD. CODE ANN., BUS. OCC. & PROF. § 10-206(b)(3) (LexisNexis 2007) (requiring admission to the bar to practice law except for "an insurance company while defending an insured through staff counsel"); MINN. STAT. ANN. § 481.02, subd. 3(3) (West 2008) (prohibiting the unauthorized practice of law but not "any insurance company from causing to be defended, or from offering to cause to be defended through lawyers of its selection, the insureds in policies issued or to be issued by it, in accordance with the terms of the policies").

opinions that insurers' use of staff attorneys does not constitute the unauthorized practice of law,<sup>85</sup> and committees in three other states have held that it is not unethical for staff attorneys to represent insureds.<sup>86</sup> Only the supreme courts of Kentucky and North Carolina, approving ethics opinions in their respective states, have concluded that insurers' use of staff attorneys to defend insureds is prohibited as the corporate practice of law.<sup>87</sup>

### III

The Committee also argues that the use of staff attorneys is prohibited by section 38.123 of the Texas Penal Code. That section, entitled "Unauthorized Practice of Law, states in paragraph (a):

A person commits an offense if, with intent to obtain an economic benefit for himself or herself, the person:

(1) contracts with any person to represent that person with regard to personal causes of action for property damages or personal injury;

---

<sup>85</sup> Alabama Office of Gen. Counsel, Ethics Op. RO-2007-01 (2007), <http://www.alabar.org/ogc/PDF/2007-01.pdf>; Alaska Bar Ass'n Ethics Comm., Op. 99-3 (1999), <http://www.alaskabar.org/index.cfm?ID=4880>; State Bar of California Standing Comm. on Prof'l Responsibility and Conduct, Formal Op. 1987-91 (1987), [http://calbar.ca.gov/calbar/html\\_unclassified/ca87-91.html](http://calbar.ca.gov/calbar/html_unclassified/ca87-91.html); Colorado Bar Ass'n, Formal Ethics Op. 91 (1993), <http://www.cobar.org/index.cfm/ID/386/subID/1812/CETH/Ethics-Opinion-91:-Ethical-Duties-of-Attorney-Selected-by-Insurer-to-Represent-Insured,-01/16/93/>; Illinois State Bar Ass'n, Advisory Op. on Prof'l Conduct 89-17 (1990), 1990 WL 709688; Iowa Sup. Ct. Bd. of Prof'l Ethics and Conduct, Op. 88-14 (1989), <http://www.iowabar.org/ethics.nsf/e61beed77a215f6686256497004ce492/370793439078ef48862564c30054b529?OpenDocument>; Michigan Bar Comm. on Prof'l & Judicial Ethics, Op. CI-1146 (1986), [http://www.michbar.org/opinions/ethics/numbered\\_opinions/ci-1146.html?CFID=273276&CFTOKEN=45526763](http://www.michbar.org/opinions/ethics/numbered_opinions/ci-1146.html?CFID=273276&CFTOKEN=45526763); New Jersey Sup. Ct. Comm. on Unauthorized Practice, Op. 23 (1996), [http://lawlibrary.rutgers.edu/ethics/cuap/cua23\\_2.html](http://lawlibrary.rutgers.edu/ethics/cuap/cua23_2.html); Wisconsin State Bar Comm. on Prof'l Ethics, Formal Op. E-95-2 (1998), [http://www.wisbar.org/AM/Template.cfm?Section=Search&section=Formal\\_Opinion&template=/cm/contentdisplay.cfm&contentfileid=6344](http://www.wisbar.org/AM/Template.cfm?Section=Search&section=Formal_Opinion&template=/cm/contentdisplay.cfm&contentfileid=6344).

<sup>86</sup> New York Bar Ass'n Prof'l Ethics Comm., Op. 109 (1969), [http://www.nysba.org/AM/Template.cfm?Section=Ethics\\_Opinions&TEMPLATE=/CM/ContentDisplay.cfm&CONTENTID=13494](http://www.nysba.org/AM/Template.cfm?Section=Ethics_Opinions&TEMPLATE=/CM/ContentDisplay.cfm&CONTENTID=13494); Oklahoma Bar Ass'n, Ethics Op. 309 (1998), <http://www.okbar.org/ethics/309.htm>; Pennsylvania Bar Ass'n Comm. on Legal Ethics and Prof'l Responsibility, Formal Op. 96-106 (1997), 1997 WL 188817.

<sup>87</sup> *American Ins. Ass'n v. Ky. Bar Ass'n*, 917 S.W.2d 568, 569, 574 (Ky. 1996) (approving Kentucky Bar Ass'n, Unauthorized Practice of Law Op. U-36 (1981)); *Gardner v. N.C. State Bar*, 341 S.E.2d 517, 518 (N.C. 1986) (approving North Carolina State Bar, Ethics Op. CPR 326 (1983)).

(2) advises any person as to the person's rights and the advisability of making claims for personal injuries or property damages;

(3) advises any person as to whether or not to accept an offered sum of money in settlement of claims for personal injuries or property damages;

(4) enters into any contract with another person to represent that person in personal injury or property damage matters on a contingent fee basis with an attempted assignment of a portion of the person's cause of action; or

(5) enters into any contract with a third person which purports to grant the exclusive right to select and retain legal counsel to represent the individual in any legal proceeding.<sup>88</sup>

By "person" the statute means "an individual, corporation, or association".<sup>89</sup> The provision does not apply to lawyers.<sup>90</sup> A first offense is a Class A misdemeanor; a subsequent offense is a third degree felony.<sup>91</sup>

The court of appeals observed that a literal reading of this statute would prohibit liability insurers not only from using staff attorneys to defend insureds but from using private attorneys as well, a result the court called absurd.<sup>92</sup> But the statute does not go quite so far. It does not prohibit an insurer from contracting with private counsel to represent an insured. Paragraph (a) could be read to prohibit a staff attorney from agreeing to represent an insured if the agreement were really between

---

<sup>88</sup> TEX. PENAL CODE § 38.123(a).

<sup>89</sup> *Id.* § 1.07(a)(38).

<sup>90</sup> *Id.* § 38.123(b) ("This section does not apply to a person currently licensed to practice law in this state, another state, or a foreign country and in good standing with the State Bar of Texas and the state bar or licensing authority of any and all other states and foreign countries where licensed.").

<sup>91</sup> *Id.* § 38.123(c)-(d).

<sup>92</sup> 121 S.W.3d 831 843 (Tex. App.—Eastland 2003).

the staff attorney's employer, the insurer, and the insured. One might argue that the agreement in that situation was between the staff attorney and the insured, since only the attorney could provide legal representation, even though the insurer made the staff attorney available.

But we need not struggle over the exact meaning of paragraph (a) because we do not think that section 38.123 was intended to address liability insurers' defense of their insureds. That is clear from paragraph (a)(5), which prohibits any contract that grants one party the exclusive right to select and retain legal counsel to represent the other. Since liability insurance policies commonly give that right to insurers, and have for many years, section 38.123 would make every insurer a felon. It "is simply too much to believe"<sup>93</sup> that the Legislature had that in mind when it enacted section 38.123, and we are quite sure that liability policy provisions giving insurers the right to control the defense have not changed since its enactment. What the Legislature had in mind when it enacted the statute in 1993 was stiffer prohibitions against barratry. That was the subject of the bill as enacted,<sup>94</sup> as well as a related bill,<sup>95</sup> and the publicly announced motivation of the sponsor and supporters, including the State Bar of Texas.<sup>96</sup> Insurance defense is not barratry.

---

<sup>93</sup> *Bridgestone/Firestone, Inc. v. Glyn-Jones*, 878 S.W.2d 132, 135 (Tex. 1994) (Hecht, J., concurring) ("As the Court observes, that the Legislature would absolve seat belt manufacturers from products liability claims in a subsection of a traffic statute is simply too much to believe.").

<sup>94</sup> Act of May 27, 1993, 73d Leg., R.S., ch. 723, 1993 Tex. Gen. Laws 2829 [S.B. 1227].

<sup>95</sup> Tex. H.B. 2506, 73d Leg., R.S. (1993).

<sup>96</sup> See e.g. Charles B. Camp, *State Bar Plans Crackdown on Ambulance-Chasers*, THE DALLAS MORNING NEWS, Mar. 20, 1993, at F1.

#### IV

Finally, the Committee argues that if staff attorneys are permitted to represent insureds, they must fully disclose their affiliation with insurers. American Home and Travelers do not oppose this requirement on principle but argue only that there is no evidence in the record that full disclosure is not being made. Rule 7.02 of the Texas Disciplinary Rules of Professional Conduct prohibits a lawyer from making any false or misleading representations about his or her services, and it goes without saying that a staff lawyer must fully disclose to a represented insured the identity of the lawyer's employer.

The Committee also argues that staff attorneys cannot use a name similar to a law firm, such as Woodruff & Associates, the name used at one time by American Home's staff attorneys. The Committee raised this issue in its motion for summary judgment, though not in its pleadings, and the trial court denied relief. The Committee did not appeal, and therefore the issue is not before us.

\* \* \* \* \*

American Home and Travelers may use staff attorneys to defend claims against insureds provided that the insurer's and insured's interests in the situation are congruent as described in this opinion, but staff attorneys must disclose their affiliation to their clients. The court of appeals' judgment is modified accordingly, and the remand for consideration of attorney fees is reversed. As modified, the judgment is

*Affirmed.*

---

Nathan L. Hecht  
Justice

Opinion delivered: March 28, 2008